Vontobel to acquire UBS Swiss Financial Advisers

Zeno Staub CEO **Thomas Heinzl** CFO

December 16, 2021

Cautionary statement regarding forward-looking statements and disclaimer

This document may contain projections or other forward-looking statements related to Vontobel that are subject to known and unknown risks, uncertainties and other important factors. These projections and forward-looking statements reflect management's current views and estimates. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Vontobel's future results may vary materially from the results expressed in, or implied by, the projections and forward-looking statements contained in this document. Potential risks and uncertainties include, in particular, factors such as general economic conditions and foreign exchange, share price and interest rate fluctuations as well as legal and regulatory developments. Vontobel has no obligation to update or alter its forward-looking statements based on new information, future events or other factors.

This presentation and the information contained herein are provided solely for information purposes, and are not to be construed as a solicitation of an offer to buy or sell any securities or other financial instruments in any jurisdiction, in particular Switzerland and the United States. No investment decision relating to securities or financial instruments of or relating to Vontobel Holding AG or its affiliates should be made on the basis of this document. No representation or warranty is made or implied concerning the information contained herein, and Vontobel Holding AG assumes no responsibility for the accuracy, completeness, reliability or comparability thereof. Information relating to third parties is based solely on publicly available information which is considered to be reliable. Vontobel undertakes no obligation to update or revise its forward-looking statements if circumstances or management's estimates or opinions should change except as required by applicable Swiss laws or regulations.

A glossary of non-IFRS performance indicators and abbreviations is provided in the Vontobel 2021 Half Year report on pages 55 – 56.

Vontobel acquires UBS Swiss Financial Advisers

Vontobel is expanding its position in the US wealth management market



- Vontobel, through its SEC licensed entities, is expected to become the largest Swiss-domiciled wealth manager for US clients booked in Switzerland
- Vontobel can offer focus, continuity and investment expertise for this client segment
- UBS to refer US clients to Vontobel as a Swiss-domiciled partner

- Financially and operationally attractive

- Fully merging a highly compatible, profitable and growing business
- Full transfer of ~20 highly-skilled relationship managers and CHF 7.2¹ B of assets under management
- Vontobel retains its strong capital position (~1.9%2 CET1 capital ratio impact of the all-cash transaction)

-Clients will benefit from the Vontobel investment-led expertise

- Vontobel through its SEC-regulated entity, Vontobel Swiss Wealth Advisors (VSWA), has over a decade of experience and expertise in serving US clients booked in Switzerland
- Clients will receive access to Vontobel's leading investment expertise and boutiques

We are acquiring a compatible business

Vontobel Swiss Wealth Advisors (VSWA)

UBS Swiss Financial Advisers (SFA)

Client focus	US clients booked in Switzerland	
Relationship Managers	Dedicated to serving the needs of US clients seeking geographical diversification and international investment expertise by booking in Switzerland	
Locations	Zürich, Geneva, New York	Zürich
AuM ¹	CHF 4.0 B	CHF 7.2 B

1 As of 30.09.21

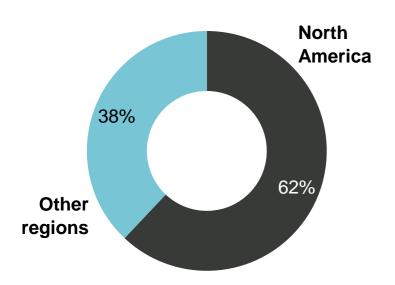
We are executing on our strategy to expand our presence in the US

North America represents a significant market opportunity

Estimated relative market size

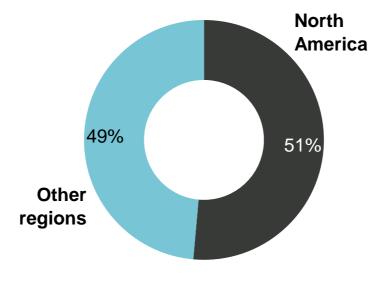
Wealth Management

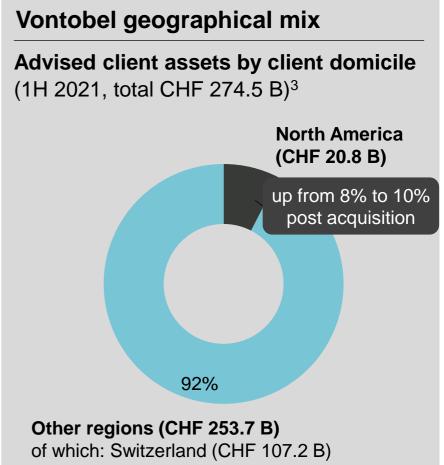
(UHNWI/HNWI investable wealth by region, FY 20)1



Asset Management

(AuM by region, FY 20)²





of which: Other regions (CHF 146.5 B)

¹ BCG, Global Wealth Report, June 2021

² McKinsey, North American asset management in the 2020s, October 2021

³ Refer to page 16 of Vontobel Half Year Report 2021 for details on client assets by client domicile

We are executing on our strategy to expand our presence in the US

Select US strategic highlights

2022+

Wealth Management

Vontobel acquires
US-based private clients
portfolio from Lombard Odier

Vontobel acquires
UBS Swiss Financial Advisers
(Dec 2021)

Vontobel recommended by UBS as Swiss-domiciled partner to US clients

Planned opening of Vontobel Miami office

Asset Management

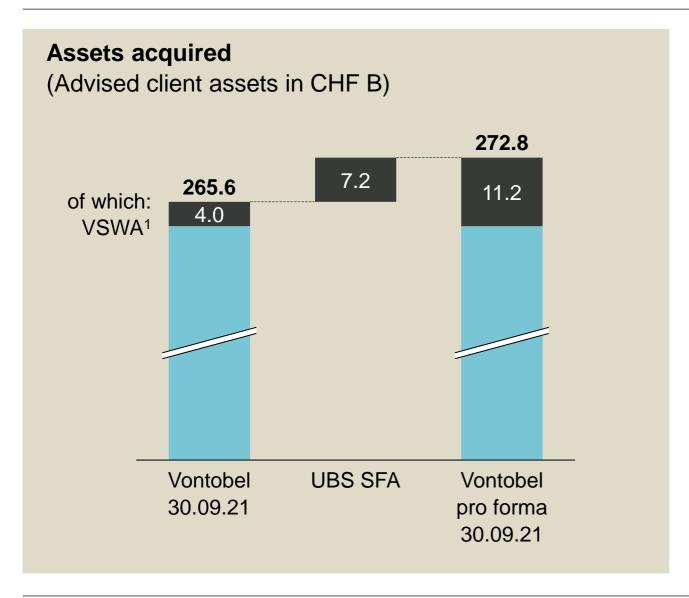
TwentyFour Asset Management launches its first mutual fund (SIF) for US investors

Fixed Income Boutique successfully launched in North America (Nov 2021) Vontobel to launch further boutiques in the US market including Multi-Asset and Sustainable Equities

The acquisition advances our strategic priorities

Crack the Global Banks segment **Priorities 2020–2022 Deliver the Vontobel experience** Build strong regional anchors in the US and in Asia from a distribution side Deliver a pure-play investment firm to all clients Harvest Asia as a key source of alpha Deliver on tipping points to our 3 future growth ambition Assemble a differentiating UHNWI offering Deliver the power of technology, data & analytics Crack the lending-led competition in the Deliver a great place to work for Wealth Management and EAM market by people who want to excel offering solutions based on openarchitecture and within a capital-light framework

Financials – acquisition overview



Transaction scope and structure

- CHF 7.2 B AuM as of 30.09.21
- 9M21 annualized profit before tax CHF ~15 M
- All cash consideration
- -~20 FTE RMs and ~50 FTE other staff
- Legal entity acquisition and asset transfer
- Long-term collaboration with UBS WM US
- Closing expected for 3Q22, subject to regulatory approvals

1 Vontobel Swiss Wealth Advisors

Financials – overview (ceteris paribus¹)

Capital

■ CET1 ratio impact: - 1.8%

■T1 ratio impact: - 2.0%

■ Leverage ratio impact: - 0.4%

Profit and loss (CHF, 2021 annualized)

■ Operating income: ~ 40 M

■ Profit before tax: ~ 15 M

■ ROE accretion: +0.6%

Summary

- 1
- Vontobel becomes the clear market leader for US clients booked in Switzerland.

- 2
- Transaction will be accretive from day one.

- 3
- UBS to refer US Clients to Vontobel as a Swiss-domiciled partner.

- 4
- Clients will receive access to Vontobel's leading investment expertise and boutiques.